

Net Service Expenditure analysed by Chief Officer

	Actuals 18/19	Budget 19/20	Budget 20/21
Summary	£'000	£'000	£'000
Customer & Resources	3,301	3,300	3,468
Finance & Trading	8,277	8,591	8,464
People & Places	1,723	1,805	1,967
Planning & Regulatory Services	1,904	1,931	2,006
	15,205	15,627	15,904
Direct Services		(144)	(91)
Items outside General Fund		(232)	(232)
		15,251	15,581
	Actuals 18/19	Budget 19/20	Budget 20/21
Summary	£'000	£'000	£'000
Pay Costs	11,589	12,803	13,768
Premises and Grounds	2,118	1,923	2,020
Transport	94	63	63
Supplies & Services	2,447	2,294	2,258
Supplies & Services IT	900	979	991
Agency & Contracted	4,421	3,747	3,315
Agency & Contracted - Partnerships	3,103	3,049	3,239
Agency & Contracted - Direct Services	4,148	4,274	4,344
Transfer Payments - Benefits	25,699	28,090	25,641
Transfer Payments - Other	344	139	139
Support Services	0	52	52
Funds drawn to/from Reserves	133	(344)	(451)
Capital Charges	0	124	379
Income - Other	(2,372)	(2,765)	(2,521)
Income - Gov Gnts	(26,502)	(28,037)	(26,033)
Income - Fees and Charges	(8,285)	(7,173)	(7,530)
Recharges	(244)	(324)	(324)
Recharges - Partnerships	(2,389)	(3,267)	(3,445)
Service expenditure before re-allocation of Support	15,205	15,627	15,904
Direct Services (net)		(144)	(91)
Items outside General Fund		(232)	(232)
		15,251	15,581

Analysis of budget changes between 19/20 and 20/21

Base Budget 2019/20	15,251
Inflation	666
Net Savings agreed previous years	(358)
New Growth	160
New savings/income	(138)
Proposed Budget 2020/21	15,581

Net Service Expenditure analysed by Chief Officer

	Actuals 18/19 £'000	Budget 19/20 £'000	Budget 20/21 £'000
People & Places			
All Weather Pitch	(5)	(5)	(5)
Community Safety	235	199	209
Community Development Service Provisions	(5)	(6)	(6)
Community Housing Fund	0	0	0
The Community Plan	57	55	60
Dunton Green Projects - S106	0	0	0
Dunton Green Projects	0	0	0
Economic Development	48	59	37
Economic Development Property	315	268	415
Energy Efficiency	20	5	0
Grants to Organisations	174	181	180
Gypsy Sites	(15)	(6)	(1)
Health Improvements	46	51	52
Homeless	134	253	247
Housing Register	4	6	0
Disabled Facilities Grant Administration	(20)	(20)	(50)
Housing	211	148	204
Housing Initiatives	56	48	49
Homelessness Prevention	0	0	0
Housing Energy Retraining Options (HERO)	37	45	48
Leisure Contract	144	182	108
Leisure Development	20	20	20
Partnership - Home Office	0	0	0
Private Sector Housing	168	228	294
Administrative Expenses - Communities & Business	31	22	22
Administrative Expenses - Housing	0	0	0
Sevenoaks Switch and Save	0	0	0
Tourism	26	33	27
One You - Your Home Project	0	0	0
Choosing Health WK PCT	1	0	0
Community Sports Activation Fund	0	0	0
Dementia Area Project - Run Walk Push	0	0	0
PCT Health Checks	0	0	0
Homelessness Funding	0	0	0
Leader Programme	5	5	5
PCT Initiatives	0	0	0
Sportivate Inclusive Archery Project	0	0	0
Sport Satellite Clubs	0	0	0
Troubled Families Project	0	0	0
West Kent Business Rates Retention	0	0	0
West Kent Enterprise Advisor Network	0	0	0
West Kent Kick Start	0	0	0
West Kent Partnership	0	0	0
West Kent Partnership Business Support	0	0	0
Youth	36	34	51
Total Service Expenditure	1,723	1,805	1,967

Net Service Expenditure analysed by Chief Officer

	Actuals 18/19 £'000	Budget 19/20 £'000	Budget 20/21 £'000
People & Places			
Pay Costs	1,585	1,849	2,119
Premises and Grounds	27	10	10
Transport	19	13	14
Supplies & Services	187	153	83
Supplies & Services IT	0	0	0
Agency & Contracted	776	474	479
Transfer Payments - Other	333	139	139
Funds drawn to/from Reserves	56	(76)	(70)
Income - Other	(346)	(461)	(548)
Income - Gov Gnts	(338)	(39)	0
Income - Fees and Charges	(569)	(257)	(257)
Recharges	(8)	0	0
Total Service Expenditure	1,723	1,805	1,967

Analysis of budget changes between 19/20 and 20/21

Base Budget 2019/20	1,805
Inflation (inc pay increments and terms and conditions SCIA 62; 63 14/15)	48
Planned savings agreed previous years	0
<u>SCIAs 2020/21</u>	
SCIA 02 - Mobile Phones and Mileage	(1)
SCIA 10 - Insurance	(71)
Other Adjustments	186
Proposed Budget 2020/21	1,967

Net Service Expenditure analysed by Chief Officer

	Actuals 18/19 £'000	Budget 19/20 £'000	Budget 20/21 £'000
Customer & Resources			
Asset Maintenance IT	277	283	289
Benefits Admin	222	4	52
Benefits Grants	(26)	(25)	(25)
Civic Expenses	17	17	17
Corporate Projects	92	102	102
Democratic Services	146	148	161
Dartford Rev&Ben Partnership Hub (SDC costs)	0	0	0
Elections	142	136	145
Land Charges	(26)	(105)	(108)
Local Tax	69	(119)	(90)
Register of Electors	227	223	237
Administrative Expenses - Corporate Services	20	17	23
Administrative Expenses - Legal and Democratic	68	69	70
Administrative Expenses - Human Resources	15	4	9
Administrative Expenses - Revenues and Benefits	0	0	0
Street Naming	(10)	6	2
Support - Rev & Ben Control	0	239	217
Support - Counter Fraud	35	55	56
Support - Contact Centre	457	536	574
Support - IT	1,024	1,117	1,116
Support - Legal Function	196	241	255
Support - Local Offices	28	19	0
Support - Nursery	2	0	0
Support - Human Resources	326	338	367
Total Service Expenditure	3,301	3,300	3,468

Net Service Expenditure analysed by Chief Officer

	Actuals 18/19 £'000	Budget 19/20 £'000	Budget 20/21 £'000
Customer & Resources			
Pay Costs	3,657	3,889	4,177
Premises and Grounds	70	0	0
Transport	4	3	4
Supplies & Services	505	483	490
Supplies & Services IT	801	898	909
Agency & Contracted	416	223	206
Agency & Contracted - Partnerships	1,897	1,778	1,902
Agency & Contracted - Direct Services	8	12	12
Transfer Payments - Benefits	25,699	28,090	25,641
Transfer Payments - Other	2	0	0
Support Services	0	0	0
Funds drawn to/from Reserves	(51)	(306)	(337)
Income - Other	(895)	(1,055)	(663)
Income - Gov Gnts	(26,135)	(27,991)	(26,026)
Income - Fees and Charges	(527)	(726)	(746)
Recharges	(199)	(202)	(202)
Recharges - Partnerships	(1,951)	(1,797)	(1,899)
Total Service Expenditure	3,301	3,300	3,468

Analysis of budget changes between 19/20 and 20/21

Base Budget 2019/20	3,300
Inflation (inc pay increments and terms and conditions SCIA 62; 63 14/15)	110
Planned Savings agreed previous years	(66)
<u>SCIAs 2020/21</u>	
SCIA 02 - Mobile Phones and Mileage	(5)
SCIA 10 - Insurance	(8)
SCIA 12 - Print	(5)
Other Adjustments	141
Proposed Budget 2020/21	3,468

Net Service Expenditure analysed by Chief Officer

	Actuals 18/19 £'000	Budget 19/20 £'000	Budget 20/21 £'000
Finance & Trading			
Action and Development	0	8	8
Asset Maintenance Argyle Road	120	141	77
Asset Maintenance CCTV	15	18	18
Asset Maintenance Countryside	2	9	9
Asset Maintenance Other Corporate Properties	40	33	34
Asset Maintenance Direct Services	19	80	41
Asset Maintenance Hever Road	38	38	39
Asset Maintenance Leisure	189	182	186
Asset Maintenance Playgrounds	7	8	9
Asset Maintenance Support & Salaries	49	104	236
Asset Maintenance Sewage Treatment Plants	2	9	9
Asset Maintenance Public Toilets	2	7	7
Bus Station	12	13	7
Car Parks	(1,770)	(1,951)	(1,985)
CCTV	268	264	277
Civil Protection	61	71	69
Consultation and Surveys	0	4	4
Corporate Management	996	1,056	1,083
Corporate - Other	127	116	(23)
Dartford Audit Partnership Hub (SDC Costs)	0	0	0
Car Parking - On Street	(495)	(494)	(480)
Emergency	65	68	69
Parking Enforcement - Tandridge DC	(18)	(29)	(29)
Equalities Legislation	0	20	20
Estates Management - Buildings	1	(11)	(2)
Estates Management - Grounds	121	118	125
External Communications	185	201	216
Housing Advances	1	1	1
Housing Other Income	(16)	(14)	(14)
Housing Premises	18	15	16
Kent Resource Partnership	0	0	0
Asset Maintenance Operatives	(5)	0	4
Markets	(191)	(185)	(192)
Members	428	455	464
Misc. Finance	1,700	1,763	1,494
Parks - Greensand Commons Project	2	0	0
Parks and Recreation Grounds	126	185	132
Parks - Rural	152	130	163

Finance & Trading (Continued)	Actuals 18/19 £'000	Budget 19/20 £'000	Budget 20/21 £'000
Performance Improvement	(0)	(1)	(0)
Public Transport Support	0	0	0
Refuse Collection	2,710	2,781	2,826
Administrative Expenses - Chief Executive	15	22	22
Administrative Expenses - Direct Services	0	0	0
Administrative Expenses - Finance	46	32	32
Administrative Expenses - Transformation and Strategy	3	5	5
Administrative Expenses - Property	5	3	3
Administrative Expenses - Transport	9	7	7
Street Cleansing	1,404	1,467	1,495
Support - Audit Function	169	185	196
Support - Central Offices	449	473	488
Support - Exchequer and Procurement	127	116	151
Support - Central Offices - Facilities	276	271	276
Support - Finance Function	214	183	234
Support - General Admin	150	166	184
Support - General Admin (Print Shop)	(12)	(37)	(34)
Support - General Admin (Post/Scanning)	171	184	189
Support - Health and Safety	15	22	19
Support - Direct Services	45	51	49
Support - Procurement	7	6	6
Support - Property Function	56	49	53
Public Conveniences	61	49	47
Treasury Management	106	126	125
Total Service Expenditure	8,276	8,591	8,464

Net Service Expenditure analysed by Chief Officer

	Actuals 18/19 £'000	Budget 19/20 £'000	Budget 20/21 £'000
Finance & Trading			
Pay Costs	3,195	3,484	3,695
Premises and Grounds	2,014	1,908	2,006
Transport	65	34	35
Supplies & Services	1,564	1,524	1,555
Supplies & Services IT	88	78	80
Agency & Contracted	2,505	2,679	2,278
Agency & Contracted - Partnerships	138	211	221
Agency & Contracted - Direct Services	4,104	4,225	4,294
Support Services	0	41	41
Funds drawn to/from Reserves	143	0	(82)
Capital Charges	0	124	379
Income - Other	(686)	(887)	(892)
Income - Gov Gnts	(26)	(7)	(7)
Income - Fees and Charges	(4,586)	(4,395)	(4,700)
Recharges	(34)	(122)	(123)
Recharges - Partnerships	(208)	(306)	(316)
Total Service Expenditure	8,277	8,591	8,464

Analysis of budget changes between 19/20 and 20/21

Base Budget 2019/20	8,591
Inflation (inc pay increments and terms and conditions SCIA 62; 63 14/15)	256
Planned Savings agreed previous years	(105)
<u>SCIAs 2020/21</u>	
SCIA 01 - Apprenticeship Levy	50
SCIA 02 - Mobile Phones and Mileage	(3)
SCIA 04 - Tree Maintenance	10
SCIA 05 - CCTV Income	10
SCIA 06 - Car Parks Business Rates	45
SCIA 09 - Finance Team Restructure	35
SCIA 10 - Insurance	(8)
SCIA 11 - Tree Planting	5
SCIA 13 - Electric Car Project	5
SCIA 14 - Advertising Income	(5)
Other Adjustments	(422)
Proposed Budget 2020/21	8,464

Net Service Expenditure analysed by Chief Officer

	Actuals 18/19 £'000	Budget 19/20 £'000	Budget 20/21 £'000
Planning & Regulatory Services			
Building Control Discretionary Work	0	0	0
Building Control Partnership Members	0	0	0
Building Control Partnership Hub (SDC Costs)	0	0	0
Building Control	(155)	(129)	(127)
Conservation	97	92	118
Dangerous Structures	2	3	3
Dartford Environmental Hub (SDC Costs)	0	0	0
EH Commercial	303	263	281
EH Animal Control	7	1	4
EH Environmental Protection	353	405	387
Licensing Partnership Hub (Trading)	0	0	0
Licensing Partnership Members	0	0	0
Licensing Regime	(16)	10	(7)
Planning Policy	581	569	535
LDF Expenditure	0	0	0
Planning - Appeals	215	203	212
Planning - CIL Administration	(49)	(68)	(67)
Planning - Counter	0	0	(6)
Planning - Development Management	217	222	252
Planning - Enforcement	264	280	308
Planning Performance Agreement	0	0	0
Administrative Expenses - Building Control	5	12	12
Administrative Expenses - Health	1	10	9
Administrative Expenses - Licensing	2	8	8
Administrative Expenses - Planning Services	86	46	48
Taxis	(8)	4	35
Air Quality (Ext Funded)	0	0	0
Total Service Expenditure	1,905	1,931	2,005

Net Service Expenditure analysed by Chief Officer

	Actuals 18/19 £'000	Budget 19/20 £'000	Budget 20/21 £'000
Planning & Regulatory Services			
Pay Costs	3,153	3,582	3,777
Premises and Grounds	7	5	5
Transport	6	11	11
Supplies & Services	191	135	131
Supplies & Services IT	10	2	2
Agency & Contracted	724	370	351
Agency & Contracted - Partnerships	1,068	1,060	1,116
Agency & Contracted - Direct Services	36	37	38
Transfer Payments - Other	9	0	0
Support Services	0	11	11
Funds drawn to/from Reserves	(15)	38	38
Income - Other	(445)	(362)	(418)
Income - Gov Gnts	(4)	0	0
Income - Fees and Charges	(2,603)	(1,796)	(1,826)
Recharges	(3)	0	0
Recharges - Partnerships	(230)	(1,165)	(1,231)
not budget lines	0	0	0
Total Service Expenditure	1,904	1,930	2,005

Analysis of budget changes between 19/20 and 20/21

Base Budget 2019/20	1,930
Inflation (inc pay increments and terms and conditions SCIA 62; 63 14/15)	68
Planned Savings agreed previous years	0
<u>SCIAs 2020/21</u>	
SCIA 02 - Mobile Phones and Mileage	(1)
SCIA 03 - Planning Income	(11)
SCIA 07 - EH Partnership Split	(20)
SCIA 10 - Insurance	1
Other Adjustments	38
Proposed Budget 2020/21	2,005